

H HOURGLASS



Annual Report

Vision

To protect and enhance Lancaster County's unique character and enviable Quality of Life.

Mission

Hourglass provides local, reliable information on Lancaster County issues to ensure informed decisions and make Lancaster a better place to live and work.



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Staff

- Diana Martin, Executive Director
- Jennifer Mundy, Administrator

25 Years



Marking a Milestone & Looking to the Future

Dear friends of Hourglass,

This fall Hourglass celebrated our **25th anniversary**. Hourglass was formed in 1997 by a group of **engaged citizens who were concerned about Lancaster County's future**. They wanted to look holistically at Lancaster—across broad fields of interest and municipal boundaries—to **ensure the greatest quality of life for our community far into the future**.

Throughout our history **Hourglass has been focused on supporting future growth while enhancing what makes Lancaster County special—including our historic cities and towns, rich farmland, and environmental resources**. Since 1997 Hourglass has been committed to making sure growth continues in a socially, economically and environmentally responsible way.

This past year our Board of Directors hosted a retreat to form a new strategic plan for our organization. **The retreat reaffirmed the continued need for reliable, nonpartisan, high-quality information on issues impacting Lancaster County, and the necessity for collaboration and innovative thinking around complex community issues**. Our new 2023-2025 strategic plan is focused on ensuring our community has the information required to make informed decisions through illuminating programming and increased community engagement, while practicing good governance and strengthening our financial future.

To those who have been with us for 25 years, to those who are just joining the Hourglass community, **we thank each and every one of you for the support of our organization. Together, we can make Lancaster a better place to live and work.**

Respectfully,

Susan Eckert, *Fundraising Chair*

1997-2022



One way we provide local, reliable information on Lancaster County issues is through our programming and publications. Some of our recent programming includes:

First Friday Forums

Our forums bring our members and community leaders together to hear directly from experts about local initiatives and issues.

- June, 2023:
Thaddeus Stevens and Lydia Hamilton Smith Center for History and Democracy
- May, 2023:
The Future of the Lancaster Train Station Area
- April, 2023:
Little Conestoga Blue/Green Corridor Project
- March, 2023:
Redevelopment of West King Street & Tour of Landis Place on King
- February, 2023:
Lancaster City Public Safety
- January, 2023:
Ask the Commissioners
- December, 2022:
Lancaster City's Comprehensive Plan
- November, 2022:
Susquehanna National Heritage Area
- October, 2022:
Lancaster's Treatment Courts
- September, 2022:
Building a 21st Century Library
- August, 2022:
Lancaster's Community Health Needs

Community Forum: Stronger Lancaster April, 2023

For our 2023 Community Forum Hourglass hosted Strong Towns founder & president Chuck Marohn for two days of events. On April 12, at the Ware Center, Chuck presented some of the most powerful stories from his book, "Strong Towns: A Bottom-Up Revolution to Rebuild American Prosperity." This presentation outlines how growth and development impact the financial resiliency of our communities. On April 13, alongside local speakers, Chuck led a conversation on "Breaking Out of the Housing Trap," focused on rational responses our community can take to combat the national housing crisis.



Listening to Lancaster Interviews

This video interview series highlights timely issues impacting Lancaster County. Recent interviews include:

- Cindy McCormick on City of Lancaster's Vision Zero
- Kate Austin on City of Lancaster's Green Infrastructure Program
- Cody Kiefer on City of Lancaster's Urban Forestry Program
- President Bryon Grigsby on Moravian University's expansion into Lancaster
- Todd Roy on the Conestoga Water Trail Rehabilitation Plan
- Danielle Keperling on Lancaster's Historic Preservation Trust



Videos from all of these forums, plus our print publications & email newsletters, can be found with more than 850+ resources on our website at HourglassLancaster.org.

Our Impact



Lancaster City Vitality



Environmental
Stewardship



Public Education
Innovation



Smart
Growth



Looking to the Future: Deliberative Democracy

Later this year, in partnership with Franklin & Marshall College, Hourglass will bring together 50 randomly selected individuals that are representative of Lancaster County for a deliberative forum on housing. Deliberative forums are useful tools in the public engagement process of developing policy. Views expressed in town hall meetings and other channels of communication are often not an accurate representation of the general public. Opinion polls and surveys, while representative of the entire public, capture views that are often uninformed, particularly on issues that are complex and that require some level of technical understanding. Policy recommendations developed through deliberative forums are both representative of the public and well-informed, as the group is educated on the topic through briefing documents and access to experts throughout the event. This work is being generously funded by the Lancaster County Community Foundation, High Foundation, and Steinman Foundation.





Thank You to our Generous Donors

for your investment in the future of Lancaster County



Visionaries (\$7,000+)

- The Giant Company
- Lapp Electrical
- Art and Bess Mann
- Monty and Molly Milner
- Tom and Gina Russo
- Barbara M. Steinwedell

Champions (\$2,500 - \$6,999)

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- George B. Mann
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- The Smith Foundation

Leaders (\$1,000 - \$2,499)

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- Clark Associates Charitable Foundation
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- Pete and Kit Slaugh
- Roy Small
- Marvin and Linda Stouffer
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- E. Phillip Wenger
- Steve Dinnocenti and Phil Wenger

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- Ramon Escudero
- David J. Feight
- Brad Forrey
- Michael Frey

The Hourglass fiscal year is October 1, 2021- September 30, 2022

- Marjorie M. Gerhardt
- Matt Glick
- Robert and Dorothy Gottlieb
- Karen Gross
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- Greg Knorr
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- Ken Kohlmaier
- Lancaster Co. Housing and Redevelopment Authority
- Ken Lefever
- Jeff LeFevre
- Walt Legenstein
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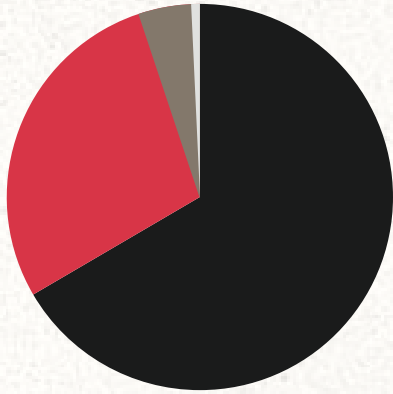
Friends (< \$150)

- John & Alice Ahlfeld
- Maria G. Cattell
- Kim Shorter & Scott Conley
- Nancy Dyer
- Allan C. Eustis
- Steven D. Garner
- Kristen Gedeon
- John Gerdy
- Larry Helicher
- Thomas R. Hooper
- John Hursh
- Jason Lawrence
- Patricia Stockwell
- Sean and Mary Walton
- Gregory Wright

In-Kind

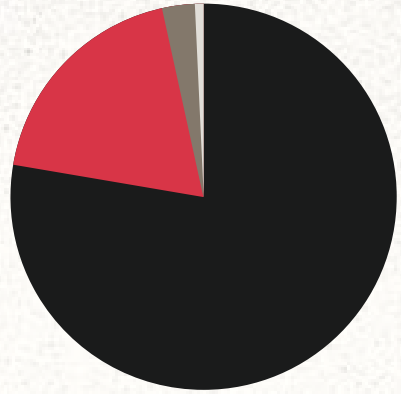
- Kinectiv: Identity & Experience Design
- The Ware Center at Millersville University





Fiscal Year 2022 Revenues

Contributions	\$130,851
Program Revenue	\$47,416
In-Kind	\$4,650
Investments	\$645
TOTAL	\$183,562



Fiscal Year 2021 Revenues

Contributions	\$133,191
Program Revenue	\$23,084
In-Kind	\$1,308
Investments	\$381
TOTAL	\$157,964

Fiscal Year 2021-2022 Expenses

PROGRAM EXPENSES

2022	\$97,807
2021	\$64,019

MANAGEMENT & OPERATING EXPENSES

2022	\$49,112
2021	\$46,977

2022 TOTAL EXPENSES	\$146,919
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2021 TOTAL EXPENSES	\$110,996
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Fiscal Year 2022 Assets



Fiscal Year 2021 Assets



+ \$33,878
towards our
Strategic
Reserve